November 2018 Examination
PAPER - 8(A) : FINANCIAL MANAGEMENT (60 Marks)

## Question 1(a) - [ 5 Marks ] [ Ref. Q.16/76 of Classroom Notes ]

Y Limited requires ₹ $50,00,000$ for a new project. This project is expected to yield earnings before interest and taxes of ₹ $10,00,000$. While deciding about the financial plan, the company considers the objective of maximizing earnings per share. It has two alternatives to finance the project - by raising debt ₹ $5,00,000$ or ₹ $20,00,000$ and the balance, in each case, by issuing Equity Shares. The company's share is currently selling at ₹ 300 , but is expected to decline to ₹ 250 in case the funds are borrowed in excess of ₹ $20,00,000$. The funds can be borrowed at the rate of 12 percent upto ₹ $5,00,000$ and at 10 percent over ₹ $5,00,000$. The tax rate applicable to the company is 25 percent.

Which form of financing should the company choose?

## Answer 1(a):

## Statement showing calculation of EPS :



Decision : Considering highest EPS, it is advisable to adopt Financing Plan II (i.e. Raising debt of ₹ 20 lakh and issue of equity share capital of ₹ 30 lakh.
(*Alternatively, interest on Debt for Plan II can be calculated as $=20,00,000 \times 10 \%$ i.e. ₹ $2,00,000$. In that case, the EPS for the Plan II will be ₹ 60 .)

## Question 1(b) - [ 5 Marks ] [ Ref. Q.7/86 of Classroom Notes ]

Following information relation to Jee Ltd. are given :

## Particulars

$$
\begin{array}{lr}
\text { Profit after tax } & ₹ 10,00,000 \\
\text { Dividend payout ratio } & 50 \% \\
\text { Number of Equity Shares } & 50,000 \\
\text { Cost of Equity } & 10 \% \\
\text { Rate of return on Investment } & 12 \% \\
\text { (i) What would be the market value per share as per Walter's Model? } & \\
\text { (ii) What is the optimum dividend payout ratio according to Walter's Model and Market } \\
&
\end{array}
$$

## Answer 1(b) :

(i) Walter's model is given by -

$$
\begin{aligned}
& D+(E-D)(r / K e) \\
& P=-------------------
\end{aligned}
$$

Where,

$$
P=\text { Market price per share }
$$

E = Earnings per share ₹ $10,00,000 / 50,000=₹ 20$
E = Dividend per share $=50 \%$ of $20=₹ 10$
$r=$ Return earned on investment $=12 \%$
$\mathrm{Ke}=$ Cost of equity capital $=10 \%$
0.12

(ii) According to Walter's model when the return on investment is more than the cost of equity capital, the price per share increases as the dividend payout ratio decreases. Hence, the optimum dividend payout ratio in this case is Nil. So, at a payout ratio of zero, the market value of the company's share will be :-

$$
P=\begin{gathered}
0+(20-0) \times \begin{array}{c}
0.12 \\
0------------------------------ \\
0.10
\end{array} \\
0.10
\end{gathered} \quad=₹ 240
$$

## Question 1(c) - [ 5 Marks ] [ Ref. Q.25/25 of Classroom Notes ]

The following is the information of XML Ltd. related to the year ended 31-03-2018:

Gross Profit
Net Profit
Inventory Holding period
Receivable collection period
Non-Current Assets to Sales
Non-Current Assets to Current Assets
Current Ratio
Non-Current Liabilities to Current Liabilities
Share Capital to Reserve and Surplus
Non-current Assets as on $31^{\text {st }}$ March, 2017
Assume that:
(i) No change in Non-Curent Assets during the year 2017-18
(ii) No depreciation charged on Non-Current Assets during the year 2017-18
(iii) Ignoring Tax

You are required to Calculate Cost of goods sold, Net profit, Inventory, Receivables and Cash for the year ended on $3{ }^{1 \text { st }}$ March, 2018

Answer 1(c) :
(a) Workings

Non-Current Assets
---------------------- = ---


So, Current Assets $=₹ 1,00,00,000$
Now further,

Or $\begin{gathered}50,00,000 \\ -------------1 \\ \text { Sales }\end{gathered}$
So, Sales = ₹ 2,00,00,000
(b) Calculation of Cost of Goods sold, Net profit, Inventory, Receivables and Cash:
(i) Cost of Goods Sold (COGS) :

Cost of Goods Sold = Sales - Gross Profit
= ₹ $2,00,00,000-20 \%$
= ₹ $1,60,00,000$
(ii) Net Profit $=10 \%$ of Sales $=10 \%$ of ₹ $2,00,00,000$
= ₹ 20,00,000
(iii) Inventory:

Inventory Holding Period $=3$ months
Inventory $=$ COGS $\times 3 / 12$

$$
=₹ 1,60,00,000 \times 3 / 12
$$

= ₹ 40,00,000
(iv) Receivables :

Receivable Collection period = 3 months
Receivable $=$ Sales $\times 3 / 12$

$$
\begin{aligned}
& =₹ 2,00,00,000 \times 3 / 12 \\
& =₹ 50,00,000
\end{aligned}
$$

Note : It is assumed that all sales are on credit basis.
(v) Cash:

Cash = Current Assets - Inventory - Receivables
Cash $=₹ 1,00,00,000-₹ 40,00,000-₹ 50,00,000$
$=$ ₹ $10,00,000$

## Question 1(d) - [ 5 Marks ] [ Ref. Q. $13 / 191$ of Classroom Notes ]

From the following details relating to a project analyse the sensitivity of the project to changes in the Initial Project Cost, Annual Cash Inflow and Cost of Capital :

## Particulars

Initial Project Cost
₹ $2,00,00,000$
Annual Cash Inflow
₹ $60,00,000$
Project Life
5 years
Cost of Capital
10\%
To which of the 3 factors, the project is most sensitive if the variable is adversely affected by 10\%?
Cumulative Present Value Factor for 5 years for $10 \%$ is 3.791 and for $11 \%$ is 3.696

## Answer 1(d) :

## Note on Sensitivity Analysis:

If any variable of the project is adversely affected, then it will reduce the NPV of the project. The variable, which has highest adverse impact on NPV of the project is considered to be most sensitive to the project.

## Approach :

We have to make $10 \%$ adverse change in the three variables given in the question i.e. Initial Project Cost, Annual Cash Inflow and Cost of Capital to calculate the revised NPV. The variable which most adversely affects the NPV of the project shall be treated as most sensitive.
(a) Calculation of Original NPV :

$$
\begin{aligned}
\text { NPV } & =\text { PV of Cash Inflow }- \text { PV of Cash Outflow } \\
& =(\text { Annual Cash Inflow } \times \text { Annuity Factor }) \text { - Initial Project Cost } \\
& =(₹ 60,00,000 \times 3.791)-₹ 2,00,00,000 \\
& =₹ 27,46,000
\end{aligned}
$$

(b) Sensitivity of Initial Project Cost :

$$
\begin{aligned}
& \text { Original Project Cost }=₹ 2,00,00,000 \\
& \text { Revised Project Cost }=₹ 2,00,00,000+10 \%=₹ 2,20,00,000 \\
& \begin{aligned}
\text { Revised NPV } & =(₹ 60,00,000 \times 3.791)-₹ 2,20,00,000 \\
& =₹ 7,46,000
\end{aligned}
\end{aligned}
$$

(c) Sensitivity of Annual Cash Inflow:

Original Cash inflow p.a. = ₹ 60,00,000
Revised Cash inflow p.a. =₹ 60,00,000-10\% = ₹ 54,00,000
Revised NPV $=(₹ 54,00,000 \times 3.791)-₹ 2,00,00,000$

$$
=₹ 4,71,400
$$

(d) Sensitivity of Cost of Capital :

Original Cost of Capital

$$
\begin{aligned}
& =10 \% \\
& =10 \%+(10 \% \text { of } 10 \\
& =10 \%+1 \%=11 \%
\end{aligned}
$$

$$
\text { Revised Cost of Capital } \quad=10 \%+(10 \% \text { of } 10 \%)
$$

Note : When cost of capital increases, the present value decreases. Hence, increase in cost of capital has an adverse impact on NPV.
Revised NPV $=(₹ 60,00,000 \times 3.696)$ - ₹ $2,00,00,000$

$$
\text { = ₹ } 21,76,000
$$

Conclusion : It may be noticed from the above calculations that the highest adverse impact on NPV is due to reduction in annual cash inflow. Hence, Project is most sensitive to 'annual cash inflow'.

## Question 2 - [ 10 Marks ] [ Ref. Q.7/44 of Classroom Notes ]

Following is the Balance Sheet of Soni Ltd. as on $31^{\text {st }}$ March, 2018 :

| Liabilities | Amount in ₹ |
| :--- | ---: |
| Shareholder's Funds : |  |
| Equity Share Capital (₹ 10 each) | $25,00,000$ |
| Reserves and Surplus | $5,00,000$ |
| Non-Current Liabilities (12\% Debentures) | $50,00,000$ |
| Current Liabilities | $20,00,000$ |
| Total | $1,00,00,000$ |
| Assets | Amount in ₹ |
| Non-current Assets | $60,00,000$ |
| Current Assets | $40,00,000$ |
| Total | $1,00,00,000$ |

Additional Information:
(i) Variable Cost is $60 \%$ of Sales.
(ii) Fixed Cost p.a. excluding interest ₹ $20,00,000$.
(iii) Total Asset Turnover Ratio is 5 times.
(iv) Income Tax Rate 25\%

You are required to:
(1) Prepare Income Statement
(2) Calculate the following and comment:
(a) Operating Leverage
(b) Financial Leverage
(c) Combined Leverage

## Answer 2 :

Workings :-
Total Assets

$$
\text { = ₹ } 1 \text { crore }
$$

Total Sales
Total Asset Turnover Ratio i.e. ---------------- $=5$
Hence, Total Sales $=₹ 1$ Crore $\times 5$ = 5 crore
(1)

Income Statement :

| Particulars | (₹ in lakhs) |
| :--- | ---: |
| Sales | 500 |
| Less: Variable cost @ 60\% | 300 |
| Contribution | 200 |
| Less: Fixed cost (other than Interest) | 20 |
| EBIT (Earnings before interest and tax) | 180 |
| Less: Interest on debentures (12\% x 50 Lakhs) | 6 |
| EBT (Earnings before tax) | 174 |
| Less: Tax 25\% | 43.50 |
| EAT (Earnings after tax) | 130.50 |

## (2) (a) Operating Leverage

Operating leverage $=\begin{gathered}\text { Contribution }--------------1.11 \\ \text { EBIT }\end{gathered} \quad=\begin{gathered}200 \\ 180\end{gathered} \quad=1$
It indicates fixed cost in cost structure. It indicates sensitivity of earnings before Interest and tax (EBIT) to change in sales at a particular level. It measures operating risk of the company. The above operating leverage indicates that $1 \%$ change in sales will cause $1.11 \%$ change in EBIT.
(b) Financial Leverage

Financial Leverage $=\underset{\text { EBI }}{\text { EBIT }}=\stackrel{180}{180}=1.03$
It indicates the financial risk of the company. The financial leverage is very low. It means, financial risk is very small vis-a-vis EBIT. The above financial leverage indicates that $1 \%$ change in EBIT will cause $1.03 \%$ change in EPS.
(c) Combined Leverage


The combined leverage indicates the total risk of the company. It studies the choice of fixed cost in cost structure and choice of debt in capital structure. It studies how sensitive the change in EPS is vis-a-vis change in sales. The above combined leverage indicates that $1 \%$ change in sales will cause $1.15 \%$ change in EPS.

## Question 3 - [ 10 Marks ] [ Ref. Q.34/169 of Classroom Notes ]

PD Ltd. an existing company, is planning to introduce a new product with projected life of 8 years. Project cost will be ₹ $2,40,00,000$. At the end of 8 years no residual value will be realized. Working capital of ₹ $30,00,000$ will be needed. The $100 \%$ capacity of the project is $2,00,000$ units p.a. but the Production and Sales Volume is expected as under :

| Year | Number of Units |
| :---: | :---: |
| 1 | 60,000 units |
| 2 | 80,000 units |
| $3-5$ | $1,40,000$ units |
| $6-8$ | $1,20,000$ units |

Other Information :
(i) Selling price per unit ₹ 200
(ii) Variable cost is $40 \%$ of sales
(iii) Fixed cost p.a. ₹ $30,00,000$.
(iv) In addition to these advertisement expenditure will have to be incurred as under:

| Year | 1 | 2 | $3-5$ | $6-8$ |
| :--- | :---: | :---: | :---: | :---: |
| Expenditure (₹) | $50,00,000$ | $25,00,000$ | $10,00,000$ | $5,00,000$ |

(v) Income Tax is $25 \%$
(vi) Straight line method of depreciation is permissible for tax purpose.
(vii) Cost of capital is 10\%
(viii) Assume that loss cannot be carried forward.

Present Value Table :

| Year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PVF@10\% | 0.909 | 0.826 | 0.751 | 0.683 | 0.621 | 0.564 | 0.513 | 0.467 |

Advise about the project acceptability.

## Answer 3 :

(1) Calculation of Annual Cash Inflows :

| Years | 1 | 2 | 3-5 | 6-8 |
| :---: | :---: | :---: | :---: | :---: |
| (a) Sales in units | 60,000 | 80,000 | 1,40,000 | 1,20,000 |
|  | ₹ | ₹ | ₹ | ₹ |
| (b) Contribution @ ₹ 120 p.u. [ SP $200 \times 60 \%$ PV Ratio ] | 72,00,000 | 96,00,000 | 1,68,00,000 | 1,44,00,000 |
| (c) Fixed cost | 30,00,000 | 30,00,000 | 30,00,000 | 30,00,000 |
| (d) Advertisement | 50,00,000 | 25,00,000 | 10,00,000 | 5,00,000 |
| (e) Depreciation (2,40,00,000/8) | 30,00,000 | 30,00,000 | 30,00,000 | 30,00,000 |
| (f) Profit/(Loss) [ b-c-d-e] | $(38,00,000)$ | 11,00,000 | 98,00,000 | 79,00,000 |
| (g) Tax @ 25\% | * $(9,50,000)$ | 2,75,000 | 24,50,000 | 19,75,000 |
| (h) Profit/(Loss) after tax [ $\mathrm{f}-\mathrm{g}$ ] | $(28,50,000)$ | 8,25,000 | 73,50,000 | 59,25,000 |
| (i) Cash inflow [ $\mathrm{h}+\mathrm{e}$ ] | 1,50,000 | 38,25,000 | 1,03,50,000 | 89,25,000 |

*Note : PD Ltd. is an existing company, hence it is assumed that the loss of year 1 can be set off with other income of year 1 itself and hence tax @ $25 \%$ can be saved in year 1 .

## (2) Computation of NPV :

| Particulars | Year | Cashflow (₹) | PVF @ 10\% | PV (₹) |
| :--- | :---: | ---: | :---: | :---: |
| Initial Project cost | 0 | $(2,40,00,000)$ | 1.00 | $(2,40,00,000)$ |
| Investment in working capital | 0 | $(30,00,000)$ | 1.00 | $(30,00,000)$ |
| Annual Cash Inflows : (WN1) | 1 | $1,50,000$ | 0.909 | $1,36,350$ |
|  | 2 | $38,25,000$ | 0.826 | $31,59,450$ |
|  | 3 | $1,03,50,000$ | 0.751 | $77,72,850$ |
|  | 4 | $1,03,50,000$ | 0.683 | $70,69,050$ |
|  | 5 | $1,03,50,000$ | 0.621 | $64,27,350$ |
|  | 6 | $89,25,000$ | 0.564 | $50,33,700$ |
|  | 7 | $89,25,000$ | 0.513 | $45,78,525$ |
|  | 8 | $89,25,000$ | 0.467 | $41,67,975$ |
|  | 8 | $30,00,000$ | 0.467 | $14,01,000$ |
|  |  |  | NPV | $\mathbf{1 , 2 7 , 4 6 , 2 5 0}$ |

Recommendation : Accept the project in view of positive NPV.

Student Note : In ICAI suggested answer, tax saving on the loss of 1st year is ignored. However, due to positive NPV, the decision remains same.

## Question 4-[ 10 Marks ] [ Ref. Q.19/123 of Classroom Notes ]

MN Ltd. has a current turnover of ₹ $30,00,000$ p.a. Cost of Sales is $80 \%$ of turnover and Bad Debts are $2 \%$ of turnover, Cost of Sales includes $70 \%$ variable cost and $30 \%$ Fixed Cost, while company's required rate of return is $15 \%$. MN Ltd. currently allows 15 days credit to its customer, but it is considering increase this to 45 days credit in order to increase turnover.
It has been estimated that this change in policy will increase turnover by $20 \%$, while Bad Debts will increase by $1 \%$. It is not expected that the policy change will result in an increase in fixed cost and creditors and stock will be unchanged.
Should MN Ltd. introduce the proposed policy? (Assume a 360 days year).

## Answer 4 :

## Student Notes to avoid Possible Mistakes :

(a) 'Cost of Sales' given in the question should be interpreted as 'Cost of Goods Sold'. It is $80 \%$ of sales.
(b) Variable cost is given as $70 \%$ of cost of sales and not $70 \%$ of sales. It means, variable cost is $70 \%$ of $80 \%$, i.e. $56 \%$ of sales.
(c) Fixed cost is also given as $30 \%$ of cost of sales and it will remain same.
(d) Credit period at present is 15 days and it will increase to 45 days. It will not increase by 45 days, but will increase to 45 days.

## Statement Showing Evaluation of Credit Policies:

( Figures in ₹)

| Particulars | Present Policy | Proposed Policy |
| :--- | ---: | ---: |
| (a) Sales Turnover | $30,00,000$ | $36,00,000$ |
|  | (Given) | $(30 \mathrm{~L}+20 \%)$ |
| (b) Variable Cost [ $56 \%$ of (a) $]$ | $16,80,000$ | $20,16,000$ |
| (c) Fixed Cost [ $30,00,000 \times 80 \% \times 30 \%$ ] | $7,20,000$ | $7,20,000$ |
| (d) Total Cost of Sales [b+c ] | $24,00,000$ | $27,36,000$ |
| (e) Bad debts as \% of sales | $2 \%$ | $3 \%$ |
| (f) Bad debt loss [ a x e] | 60,000 | $1,08,000$ |
| (g) Profit [ a - d - e ] | $5,40,000$ | $7,56,000$ |
| (h) Credit Period | 15 days | 45 days |
| (i) Investment in receivables [ d x h / 360 days ] | $1,00,000$ | $3,42,000$ |
| (j) Opportunity cost [ 15\% x (i) ] | 15,000 | 51,300 |
| (k) Net Benefit [ g - j ] | $5,25,000$ | $7,04,700$ |
| (l) Incremental benefit to the company | --- | $1,79,700$ |

Recommendation: Proposed Policy i.e. credit of 45 days should be implemented by MN Ltd. since the net benefit under this policy is higher than those under present policy.

Student Note : In ICAI suggested answer, there is a mistake in calculation of opportunity cost on investment in receivables.

## Question 5 - [ 10 Marks ] [ Ref. Q.10/72 of Classroom Notes ]

The following data relate to two companies belonging to the same risk class :

## Particulars

Expected Net Operating Income
12\% Debt
Equity Capitalization Rate

| A Ltd. | B Ltd. |
| :---: | :---: |
| ₹ $18,00,000$ | ₹ $18,00,000$ |
| ₹ $54,00,000$ | --- |
| --- | $18 \%$ |

## Required :

(a) Determine the total market value, Equity capitalization rate and weighted average cost of capital for each company assuming no taxes as per M.M. Approach.
(b) Determine the total market value, Equity capitalization rate and weighted average cost of capital for each company assuming $40 \%$ taxes as per M.M. approach.

## Answer 5 :

## (a) Assuming no tax as per MM Approach :

Note : In such case, MM approach says that the WACC (ko) remains same irrespective of the capital structure. With increase in debt proportion, the cost of equity (ke) starts increasing. However, total value of the firm remain same if the operating income of both the firms is same. It means, Market Value (V) of leveraged and unleveraged firm will be same.

## Calculations for 'B Ltd.' :

It is an unleveraged firm i.e. no debt firm. Hence, $k o=k e$
Equity Capitalisation Rate (ke)=18\% (given)
Hence, Weighted Average Cost of Capital (ko) $=18 \%$
Market Value (V) of 'B Ltd.' = Operating Income / Cost of Equity

$$
=18,00,000 / 18 \%=₹ 1,00,00,000
$$

## Calculations for 'A Ltd.' :

It is a leveraged firm i.e. with debt firm.
Cost of debt $(\mathrm{kd})=$ Interest Rate $=12 \%$
Weighted Average Cost of Capital (ko) $=18 \%$ (i.e. same as B Ltd.)
Market Value (V) of 'A Ltd.' = ₹ $1,00,00,000$ (i.e. same as B Ltd.)
Value of Equity (S) = Total Value of Firm (V) - Value of Debt (D)

$$
=₹ 1,00,00,000-54,00,000=₹ 46,00,000
$$

Income for equity shareholders $=$ Operating income - Interest on debt

$$
\begin{aligned}
& =18,00,000-(12 \% \times 54,00,000) \\
& =11,52,000
\end{aligned}
$$

Equity Capitalisation Rate (ke) = Income for Equity / Value of Equity

$$
=11,52,000 / 46,00,000 \times 100
$$

$$
=25.04 \%
$$

## (b) Assuming 40\% tax as per MM Approach :

Note : In such case, MM approach says that the WACC (ko) reduces with increase in debt proportion. Total value of leveraged firm is higher than the unleveraged firm, due to tax benefit.

## Calculations for 'B Ltd.' :

It is an unleveraged firm i.e. no debt firm. Hence, $\mathrm{ko}=\mathrm{ke}$
Equity Capitalisation Rate (ke) $=18 \%$ (given)
Hence, Weighted Average Cost of Capital (ko) $=18 \%$
Income for equity shareholders = Operating income - 40\% Tax

$$
=18,00,000-40 \%=10,80,000
$$

Market Value of Equity (S) of 'B Ltd.' = Income for Equity / Cost of Equity

$$
=10,80,000 / 18 \%=₹ 60,00,000
$$

Total Value of Firm (V) = Value of Equity (S) + Value of Debt (D)

$$
=₹ 60,00,000+0 \text { = ₹ } 60,00,000
$$

## Calculations for 'A Ltd.' :

It is a leveraged firm i.e. with debt firm.
Market Value (V) of 'A Ltd.' = Value of Unleveraged Firm + (Value of Debt x Tax Rate)

$$
\begin{aligned}
& =₹ 60,00,000+(54,00,000 \times 40 \%) \\
& =₹ 81,60,000
\end{aligned}
$$

Value of Equity (S) = Total Value of Firm (V) - Value of Debt (D)

$$
=₹ 81,60,000-54,00,000=₹ 27,60,000
$$

Cost of debt (kd) = Interest Rate $\mathrm{x}(1-\mathrm{T})$

$$
=12 \% \times(1-0.4)=7.2 \%
$$

Income for equity shareholders = Operating income - Interest on debt - Tax

$$
=18,00,000-(12 \% \times 54,00,000)-\mathrm{Tax}
$$

$=11,52,000-40 \%=₹ 6,91,200$
Equity Capitalisation Rate (ke) $=$ Income for Equity / Value of Equity
$=6,91,200 / 27,60,000 \times 100$
= 25.04\%
Weighted Average Cost of Capital (ko) $=($ ke x S/V $)+(k d \times D / V)$

$$
\begin{aligned}
& =(25.04 \% \times 27.60 / 81.60)+(7.2 \% \times 54 / 81.60) \\
& =13.23 \% \text { (approx) }
\end{aligned}
$$

## Question 6 - [ $4+4$ + 2 = 10 Marks ]

Answer the following :
(a) Explain in brief following Financial Instruments:
(i) Euro Bonds
(ii) Floating Rate Notes
(iii) Euro Commercial paper
(iv) Fully Hedged Bond
(b) Discuss the Advantages of Leasing
(c) Write two main objectives of Financial Management.

OR
Write two main reasons for considering risk in Capital Budgeting decisions.

## Answer 6

(a) (i) Euro bonds : Euro bonds are debt instruments which are not denominated in the currency of the country in which they are issued. E.g. a Yen note floated in Germany.
(ii) Floating Rate Notes: Floating Rate Notes are issued up to seven years maturity. Interest rates are adjusted to reflect the prevailing exchange rates. They provide cheaper money than foreign loans. The rate of interest keeps on floating on this debt instrument. The interest rate is calculated as Benchmark + Premium
(iii) Euro Commercial Paper (ECP) : ECPs are short term money market instruments. They are for maturities less than one year. They are usually designated in US Dollars.
(iv) Fully Hedged Bond: In foreign bonds, the risk of currency fluctuations exists. Fully hedged bonds eliminate the risk by selling in forward markets the entire stream of principal and interest payments.
(b) (i) Lease may be a low cost alternative : Leasing is alternative to purchasing. As the lessee is to make a series of payments for using an asset, a lease arrangements is similar to a debt contract. The benefit of lease is based on a comparison between leasing and buying an asset. Many lessees find lease more attractive because of low cost.
(ii) Tax Benefit : In certain cases tax benefit of depreciation available for owning an asset may be less than that available for lease payment. Lease rent is deductible for tax purposes.
(iii) Working capital conservation : When a firm buy an equipment by borrowing from a bank (or finance institution), they never provide $100 \%$ financing. But in case of lease one gets normally $100 \%$ financing. This enables conservation of working capital.
(v) Preservation of Debt Capacity: Operating lease does not matter in computing debt equity ratio. This enables the lessee to go for debt financing more easily. The access to and ability of a firm to get debt financing is called debt capacity (also, reserve debt capacity).
(vi) Obsolescence and Disposal : After purchases of leased asset there may be technological obsolescence of the asset. That means a technologically upgraded asset with better capacity may come into existence after purchase. To retain competitive advantage the lessee may give back the old asset and take new asset on lease, to go for the upgraded asset.

## (c) Two main Objective of Financial Management

(i) Profit Maximisation

It has traditionally been argued that the primary objective of a company is to earn profit, hence the objective of financial management is also profit maximisation. That is maximisation of the return on investment (ROI).
(ii) Risk Minimisation

While raising the funds, it should be kept in mind to minimise the risk. That is minimisation of weighted average cost of capital (WACC) of the firm.

Both the above together leads to Wealth / Value Maximization.

## OR

Main reasons for considering risk in capital budgeting decisions:

1. There is an opportunity cost involved while investing in a project for the level of risk. Adjustment of risk is necessary to help make the decision as to whether the returns out of the project are proportionate with the risks borne and whether it is worth investing in the project over the other investment options available.
2. Risk adjustment is required to know the real value of the Cash Inflows.
